 Millions of Americans rely on the world-class services provided by the Social Security Administration (SSA) each year. In addition to administering the nation’s primary retirement, disability, and life insurance program, SSA oversees more than 1,000 field offices in all 50 states, the District of Columbia, and other U.S. territories. Social Security is diligently and prudently managed, with administrative expenses accounting for less than one penny of every dollar spent (0.7 percent).1 Yet, even as the population ages and the agency’s workload rises to record highs, Congressional budget cuts have reduced SSA’s already modest operating budget by 10 percent (adjusted for inflation) over the last six years.2

These cuts are unwarranted and wrong—Social Security is entirely self-funded, and administrative costs are paid directly from its revenues (the vast majority of which come from covered workers’ payroll contributions). And field office closures and staff reductions forced by these cuts are especially harmful: Arizona residents depend on SSA’s services at critical moments in their lives, when reliable and in-person service is most essential. To ensure that Arizona residents and Social Security beneficiaries continue to receive the world-class services that they have paid for, Social Security’s administrative budget should be restored to full funding, as requested in the President’s budget.

Field Office Closures and Staff Reductions Harm Arizona Residents

SSA provides critical, in-person services for all Arizona residents and Social Security beneficiaries through its wide network of field offices. These field offices provide detailed and, often, personalized assistance to Arizona residents who are applying for or already receiving Social Security’s retirement, disability, and survivors’ benefits. Staff at these offices also provide routine services such as processing name changes and providing replacement Social Security cards to Arizona residents. Furthermore, field office staff assist low-income seniors and people with disabilities apply for Supplemental Security Income (SSI), the federal welfare benefit also administered by SSA. And they provide assistance with other governmental programs, by helping beneficiaries enroll in Medicare and for the Supplemental Nutrition Assistance Program (SNAP).

Cuts to SSA’s operating budget have already resulted in office closings, reduced hours at remaining offices, and staff reductions. Since 2011, SSA has lost 278 employees in Arizona.3 These reductions have placed added strain on the remaining field offices and staff, who must handle growing workloads with fewer resources. And SSA’s national network of mobile offices has been virtually eliminated, greatly reducing the accessibility of its in-person services for Arizona residents who do not live near a field office. As a result, SSA’s field services to Arizona residents have suffered, with increased wait times both in offices and on phone calls to local offices.

The majority of Arizona residents visit SSA’s field offices at critical and, often, stressful moments in their lives. Many are preparing for the important, life-altering decision of applying for retirement or disability benefits. Some are contending with the death of a working spouse. And others, faced with poverty, are...
applying for SSI. At these moments in their lives, Arizona residents depend on in-person service from staff members who have a detailed understanding of Social Security, and who can offer knowledgeable, personalized, and compassionate assistance.

Although SSA is rightly supplementing the services it provides in its field offices with online and videoconferencing services (which also require staffing and other administrative resources), there is simply no substitute for the world-class, in-person service provided in its field offices. Arizona residents applying for Social Security benefits or SSI, who are often elderly or have disabilities, may not have the resources necessary to utilize online services. Others may have questions or concerns too complex to navigate online or over the phone. For Arizona residents and Social Security beneficiaries, the services provided by SSA’s field offices are irreplaceable, and should not be cut.

SSA Budget Cuts Hurt Arizona Workers with Disabilities

In addition to its own field offices and staff, SSA provides funding for state Disability Determination Services (DDS), which oversee the long and complex qualification process for Social Security’s Disability Insurance (SSDI) benefits and SSI benefits. As a result, cuts to SSA’s operating budget are especially harmful to Arizona workers and residents who have experienced a severe and life-altering disability.

Disability is a risk all Americans face—an estimated 1 in 4 of today’s 20-year-olds will become disabled before reaching their full retirement age—and for the vast majority, Social Security is the most important, if not the only, source of disability insurance. Eligibility criteria are strict, and applicants must prove that their disability prevents them from obtaining gainful employment of any kind, and that it is expected to last at least a year or end in death.

The process of qualifying for SSDI benefits is intensive and time-consuming, and cuts to SSA’s operating budget place added burden on an already strained disability determination system. In the period between fiscal years 2010-2015, DDS staff in Arizona have been reduced by 10 percent. Most applications for SSDI are initially rejected, and some rejected applicants choose to appeal. As a result, in Arizona, there are 19,184 applicants awaiting a final decision in FY 2016. This backlog causes added delays in the disability determination process—in Arizona, the average processing time for an eligibility hearing is 538 days, or roughly 17.9 months before an application is approved or rejected.

These staff cuts and hearing backlogs are unduly harmful to Arizona residents who apply for SSDI benefits, regardless of whether their applications are ultimately approved or rejected. As they await their decisions, applicants have very little financial security due to their loss of wage income, and their conditions often worsen. For those who are ultimately rejected and attempt to return to work, finding a job is made even more difficult, and sometimes impossible, by the many months spent out of the workforce.

Cuts to SSA’s Services Are Unnecessary—And Unpopular

Not only are cuts to SSA’s budget harmful to Arizona residents and Social Security beneficiaries, they are unnecessary. Unlike the majority of government programs, Social Security is entirely self-funded, and completely separate from the federal budget. Its administrative costs are paid directly from its revenues—primarily from the payroll contributions made by workers on their earnings. This means that Congress does not appropriate money for SSA, but simply limits the amount of Social Security’s revenues that can be spent on administration.
Moreover, Social Security is already efficiently and conservatively administered. Even before the recent cuts to its operating budget over the last six years, Social Security’s administrative costs only accounted for less than one penny of every dollar spent (0.9 percent).\(^{11}\) Further constricting SSA’s already modest budget only forces the agency to reduce the services that Social Security beneficiaries and workers contributing to the program have already paid for, while doing nothing to reduce federal deficits.

Not only are cuts to SSA’s operating budget unnecessary, they are unpopular with the American people, who understand the value of SSA’s world-class, in-person services, and want these services to be maintained. Americans value having access to a local field office—in recent polling, 86 percent of respondents said that they believed the number of field offices operated by SSA should be maintained, or even increased. Likewise, they want to be able to speak to a local SSA representative when making the decision to claim their hard-earned benefits—61 percent reported that they would prefer to call or visit a local office to apply for Social Security retirement benefits. And even for more routine services, Americans still prefer the service provided by a local office—57 percent said that they wanted to be able to call or visit a local office when requesting a new Social Security card.\(^{12}\)

Cuts to SSA’s services in Arizona are unnecessary and harmful. Arizona workers and Social Security beneficiaries have paid for these services, and they value them highly. To ensure that Arizona residents continue to receive services they have paid for and deserve, cuts to SSA’s operating budget should be halted, and the agency should receive full funding as requested in the President’s budget.\(^{13}\) Doing otherwise would only place further, unnecessary burdens on SSA’s ability to provide world-class, in-person services to Arizona residents and Social Security beneficiaries.

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